



# 2025 ASMAC Business Meeting

## AGENDA

### Welcome & Introductions

Kai Sternstein, JD, ASMAC President  
1:00pm CT

### Treasurers Report

Tom Hoffman, JD, ASMAC Treasurer

### Nomination and Election of Board Members (effective 1/1/26)

Deborah Winegard, JD, Nominating Committee Chair, ASMAC Immediate Past President

### Consent Agenda

Ariel McClain, ASMAC Association Manager

### Adjourn

1:30pm CT

**June 9, 2025** Hyatt Regency | AMA House of Delegates



# 2025 ASMAC Business Meeting

## Welcome & Introductions

**Kai Sternstein, JD**  
*ASMAC President*



**June 9, 2025** Hyatt Regency | AMA House of Delegates





# 2025 ASMAC Business Meeting

## Treasurer's Report

**Tom Hoffman, JD**  
*ASMAC Treasurer*



**June 9, 2025** Hyatt Regency | AMA House of Delegates



# 2025 ASMAC Business Meeting

Our “small but mighty” organization continues to emphasize strategic growth while addressing costs to serve our members.

- The FY25 budget reflects lower projected revenue and higher projected expenses, primarily because of increased in-person meeting costs.
- ASMAC reserves remain generally solid.
- Our Executive Director, Affinity Strategies, noted a projected budget shortfall of \$2,600, although meeting revenue may exceed projections.
- The Board unanimously approved ASMAC’s FY25 Budget.
- ASMAC will focus on obtaining more sponsorships and growing membership revenue. We will consider conducting a stronger membership campaign later in 2025, aligned with the Fall CLE Conference in October.





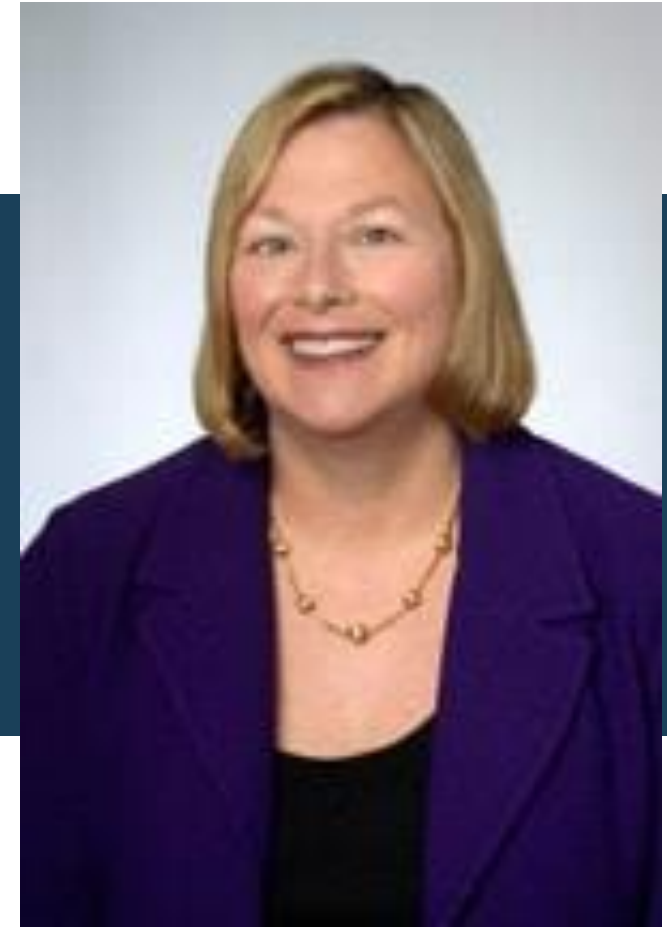
# 2025 ASMAC Business Meeting

## Nomination and Election of Board Members

**Deborah Winegard, JD**

*Nominating Committee Chair*

*ASMAC Immediate Past President*



**June 9, 2025** Hyatt Regency | AMA House of Delegates



# 2025 Annual Business Meeting

## **ASMAC Nominating Committee** ***Slate of Officers (2025)***

Immediate Past President: Deborah Winegard

President: Kai Sternstein

President-Elect/Secretary: Mark Bonanno

Treasurer: Tom Hoffman

At Large Director: Lauren Bailey (two-year term)

At Large Director: Jeff Howell (two-year term)

At Large Director: Richard Levenstein (one-year term)



# 2025 Annual Business Meeting

## REPORT OF ASMAC NOMINATING COMMITTEE

**From:** Deborah J. Winegard, Immediate Past President, Chair, Nominating Committee

**To:** ASMAC Members

**Re:** Nominations for 2026 Board of Directors

**Date:** May 7, 2025

Pursuant to §9.1 of ASMAC's Bylaws, the Chair of the Nominating Committee is the Immediate Past President, if that individual is available and willing to serve. By tradition, which was followed in 2025, the Nominating Committee is comprised of all Past Presidents who are available and interested in serving. For the most part, these individuals remain active in ASMAC as members and, in many cases, as sponsors, and they continue to attend ASMAC events.

Pursuant to §9.2(A) of the Bylaws, officers, if available and willing to serve, are to be automatically nominated for the next officer position. The amendments to the Bylaws, which were approved in June of 2024, consolidated the positions of Secretary and Treasurer and added up to three At-Large Board of Director positions.

This year, for the first time, we sent out a call for nominations, asking members to nominate themselves or other ASMAC members for open Board of Director positions. All of the nominated members were highly qualified and would have served ASMAC well.

The Nominating Committee met on March 20, 2025. In evaluating the potential candidates for nomination, the Committee considered their involvement in ASMAC committees and their attendance at ASMAC events. In addition, the Committee aimed to maintain a balance of medical society counsel and attorneys in private practice on the Board.

As a result, the Nominating Committee presents to the membership the following slate of candidates for ASMAC's 2026 Officers and Board of Directors to be elected at the June 9, 2025, Business Meeting:

**June 9, 2025** Hyatt Regency | AMA House Of Delegates Meeting



# 2025 Annual Business Meeting

## **ASMAC Nominating Committee** *Slate of Officers (2026)*

Immediate Past President: Kai Sternstein

President: Mark Bonanno

President-Elect: Tom Hoffman

Secretary/Treasurer: Lauren Bailey

At Large Director: Jeff Howell (one year on term remaining)

At Large Director: Richard Levenstein (two-year term)

At Large Director: Bob Best (two-year term)

Rotates off the Board: Deborah Winegard





# 2025 ASMAC Business Meeting

## Consent Agenda

### 2024 Fall Business Meeting Minutes

Motion to approve

### Membership Report

### Committee and Workgroup Reports

### Executive Director's Report

**June 9, 2025** Hyatt Regency | AMA House of Delegates



# 2025 Annual Business Meeting

## **Fall Business Meeting Minutes**

**Monday, October 29, 2024, 3:00 PM – 3:30 PM ET, Zoom Conference Call**

### **Call to Order**

President Deborah Winegard called the meeting to order at 3:06 PM.

### **President's Report**

Deborah Winegard reviewed the recent changes to the bylaws and introduced the newly elected Board members Lauren Bailey, Jeff Howell and Richard Levenstein.

### **Treasurer's Report**

Tom Hoffman reported that ASMAC continues to have a fiscal foundation. He also shared the September 30, 2024 financial statements.

### **Executive Director's Report**

Stephanie Taylor thanked ASMAC for choosing Affinity Strategies as its management partner. She provided a management transition update and addressed Affinity's fractional model for staffing.

### **Consent Agenda**

Membership Report

Motion: Approve the Consent Agenda as presented.

Action: Approved.

### **Adjournment**

The meeting was adjourned at 3:20 PM by Deborah Winegard.





# 2025 Annual Business Meeting

## Membership Report

### 2025 Summary

**Total Active Members: 122**

**Lapsed Members: 16**

### Breakdown of Active Members:

Attorney Members (Association): 37

Attorney Members (Firms): 27

Attorney Members (Association Group): 43

Attorney Members (Firm Group): 11

Associate Members: 1

Retired Members: 3

Student Members: 0

Membership Breakdown				
Graced	Pending	Active	Lapsed	
0		1	Associate Members	0
0		37	Attorney Members (Association)	8
0		27	Attorney Members (Firms)	11
0		3	Retired Members	2
0		43	Attorney Members (Association Group)	-2 *Added 2
0		11	Attorney Members (Firm Group)	-4 *Added 4
0		0	Student Members	1
0	0	122		

122	Active Members	16
-----	----------------	----

Membership History						
	2024	2023	2022	2021	2020	2019
Regular	83	77	88	83	82	83
Group	48	49	32	35	31	37
Associate	1	2	4	0	0	0
Retired	5	3	2	1	1	2
Student	1	0	0	0	0	0
	138	131	126	119	114	122
New Members		8	14	11	16	10
Non-Renewal		13	21	18	15	16



# 2025 Annual Business Meeting

## Committee Reports

### Program Committee

*2025 Committee Chair: Greg Pepe, JD*

**Meets:** As needed, generally every 6-8 weeks

**Openings:** Open to all interested members

**Objectives:** To identify topics and speakers for ASMAC educational programs.

**Updates:**

The 2025 Program Committee is hard at work! The team successfully planned a great hybrid event for this year's Spring DC Summit and has finalized programming for the June Annual Meeting. Now, the committee is turning its attention to the 2025 Fall Conference, which will be held in Santa Rosa, California. We're currently gathering suggestions for agenda topics and speakers. If you have ideas or are interested in presenting or moderating a panel, please reach out to the committee chair.

### Membership Committee

*2025 Committee Chair: Greg Pepe, JD*

**Meets:** As needed

**Openings:** Open to all interested members

**Objectives:** Membership development and membership review and approval.

**Updates:**

The Membership Committee has focused on strategic outreach this year, including direct contact from board members to lapsed members and targeted efforts to expand representation in underrepresented states and specialty societies. We've developed outreach tools and coordinated follow-up through a shared tracking system—but with 20 lapsed members still this year, we can always use more help. If you're interested in getting involved, please reach out!





# 2025 Annual Business Meeting

## **Nominating Committee**

*2025 Committee Chair: Deborah Winegard, JD*

**Meets:** February through April

**Objectives:** To identify leaders within the organization who are interested in ASMAC board and other leadership positions.

**Updates:**

The Nominating Committee, composed of ASMAC past presidents, met in March 2025 to review candidates for the 2026 Board of Directors. This year's nominations process included a call for self- and peer-nominations and followed the new bylaws adopted in 2024. The committee considered candidates' participation in ASMAC activities and aimed to maintain balanced representation. The final slate will be presented for a vote at the Annual Meeting in Chicago on June 9, 2025.

## **Strategic Planning Committee**

*2025 Committee Chair: Kai Sternstein, JD, ASMAC President*

**Meets:** As needed every 2 years

**Openings:** Board only in 2024

**Updates:**

The committee typically meets following the Fall Conference, but due to the recent management transition, this year's meeting has been postponed. The committee will instead meet over the summer, with updates to be shared at the Fall Conference.

## **Activities Committee**

*2025 Committee Chair: Jeff Howell, JD*

**Meets:** July through October

**Openings:** Open to all interested members

**Objectives:** To identify and plan teambuilding activities for the Fall Conference.

**Updates:**

Next meeting TBD.



# 2025 Annual Business Meeting

## Workgroup Reports

### Physician Licensure & Credentialing

*Work Group Chairs: Richard Levenstein, JD and Ken Lehman, JD*

**Openings:** Open to all interested members

**Meets:** 4th Thursday of the month at 4:00 PM ET (see the calendar for next meeting date)

**Update:**

The Physician Licensure & Credentialing Workgroup resumed meetings this spring after a brief hiatus. Recent discussions have focused on interstate PHP challenges, Data Bank reporting issues, and outdated credentialing practices. The group is also exploring opportunities for early legal education and stronger attorney referral networks.

### Physician Unionization

*Work Group Chair: Richard Levenstein, JD*

**Openings:** Open to all interested members

**Meets:** 4th Thursday of the month at 4:00 PM ET (see the calendar for next meeting date)

**Update:**

The Physician Unionization Workgroup resumed regular meetings this year with strong participation from state society leaders and legal experts. Recent discussions have focused on physician strikes, collective bargaining models, and the role medical societies can play in supporting organizing efforts without directly forming unions.

**Thank you to all committee chairs and members who volunteer their time!**

*You are the light that makes the future of ASMAC brighter!*





# 2025 ASMAC Business Meeting

## Affinity Strategies Team:

**Elizabeth Schumacher, JD**  
*ASMAC Executive Director*

**Ariel McClain**  
*ASMAC Association Manager*



**June 9, 2025** Hyatt Regency | AMA House of Delegates



# 2025 ASMAC Business Meeting

## Executive Director's Report

- **Programming & Events** – *Expanding engagement through targeted content*
- **Membership Development** – *Outreach, onboarding, and infrastructure for growth*
- **Governance & Committees** – *Building clarity, structure, and participation*
- **Financial Management & Sponsorship** – *Stabilizing operations and planning for sustainability*
- **Digital Infrastructure & Communication** – *Investing in tools to support ASMAC's future*

**June 9, 2025** Hyatt Regency | AMA House of Delegates





# 2025 ASMAC Business Meeting

## Adjournment

**Thank you!!!**

Next Session:  
**Physician Wellness**

Brandy Boone, JD, Medical Association of the State of Alabama  
Daniel Blaney-Koen, JD, American Medical Association  
1:30-2:30pm CDT

### **MISSION STATEMENT**

ASMAC's mission is to cultivate a diverse community of attorneys and medical association advocates that serves as the premier source of the latest legal information and a collaborative network leading to effective advocacy on behalf of physicians, the medical profession and the public health.

### **VISION STATEMENT**

Collaborating to empower healthcare attorneys and advocates for a thriving medical profession and healthy communities.

**June 9, 2025** Hyatt Regency | AMA House of Delegates